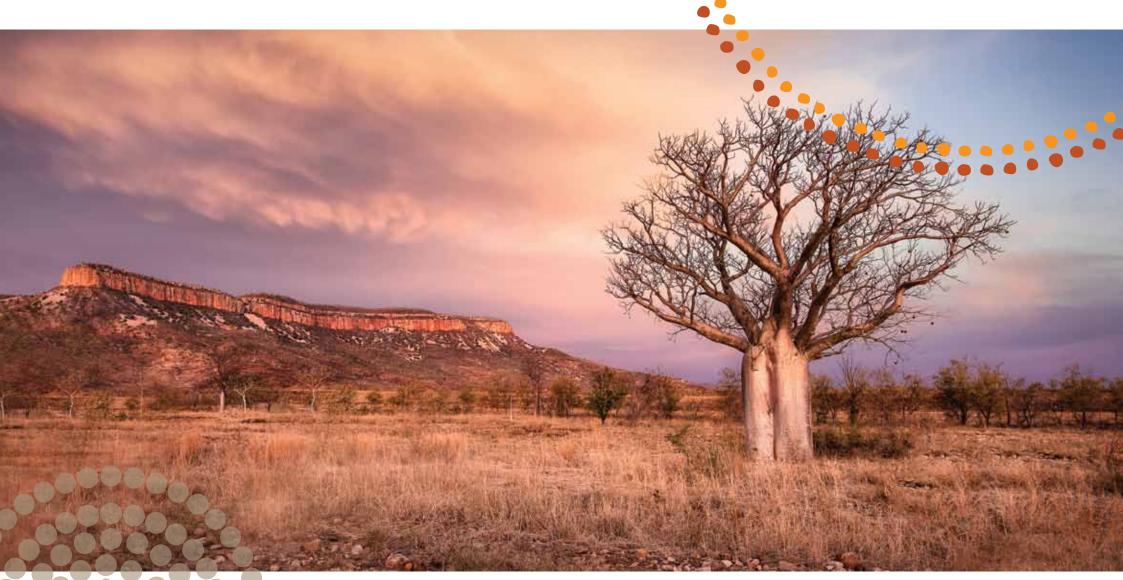


ANNUAL REPORT 2014





WUNAN IS A NOT FOR PROFIT, NON-GOVERNMENT ABORIGINAL ORGANISATION WITH A FOCUS ON EMPLOYMENT. EDUCATION AND HOUSING ACROSS THE EAST KIMBERLEY REGION OF WESTERN AUSTRALIA.

Wunan thanks the following organisations for their support in 2013/14. These entities have made it possible for Wunan to achieve its goals through financial assistance and important strategic partnerships.

Wunan is always looking for new partners and sponsors. For further information as to how you can help Wunan achieve its objectives, contact Nick Thomas, Chief Executive Officer.

Wunan believes a good home, together with real work and a proper education for children are the key ingredients for Aboriginal people and families in our region to re-establish control over their lives and enjoy making real choices for their future. This approach is underpinned by notions of independence and responsibility, choice and opportunity, rewarding effort and supporting success.



Department Prime



Department of Housing, Department of Aboriginal Affairs, Department of Education, Training and Workforce Development, Department of Regional Development and Lands.





























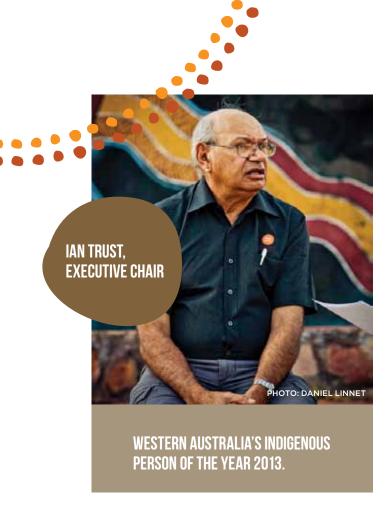








CONTENTS	••••••••
Message from our Chairman	4
Our Board	5
Our Friends of Wunan	8
Our Executive Team	10
Our purpose / Our objective / Our guiding philosophy	10
Wunan's Strategy for change in the East Kimberley	11
Wunan Education_	12
Wunan Living Change	16
Wunan Empowered Communities	18
Wunan Employment	20
Wunan Accommodation & Housing	22
Wunan Leadership	24
Jawun	25
Wunan Innovation_	26
CEO's Report Wunan	29
Concise Financial Report 2014	30
Committee's Report	31
Consolidated Statement of Comprehensive Income	32
Consolidated Statement of Financial Position	33
Consolidated Statement of Changes in Member Funds	34
Consolidated Statement of Cash Flows	35



The 2014 year was something of a roller coaster. Wunan had one of its most successful years in a financial sense, which is very pleasing. This does much to ensure the sustainability of the organisation and speaks to quality governance and financial control. Programs continued to deliver improved outcomes, while new partnerships gained traction and showed Wunan to be effective in brokering and implementing solutions that benefit the Indigenous community of the East Kimberley, Transitional Housing in Kununurra won the WA Premier's Award for Improving Aboriginal Outcomes.

MFSSAGF FROM OUR CHAIRMAN

Disappointing however was the WA Governments lack of enthusiasm for the Living Change model presented in 2012; a community led initiative to improve the lives of Aboriginal people through a process of self governance and individual responsibility. The Commonwealth, however, continued to support the program and that has taken on a significantly larger dimension with the launch of the Empowered Communities initiative. Eight communities from around Australia have come together to promote a new dialogue with governments to direct spending and hold their people accountable. Thus we expect our proposed trial in Halls Creek of Living Change, to evolve into a larger solution for the whole East Kimberley. There is a way to go; but I am optimistic that the dialogue around Aboriginal responsibility and leadership has finally reached a tipping point.

All that said, there are five basic societal norms communities believe must be upheld to improve the lives of their families:

- Kids must go to school
- Able bodied people must work or obtain training leading to work
- People must fulfil their housing tenancy obligation
- The vulnerable, young and old, must be cared for
- People must not commit crimes

These objectives will be met through Aboriginal leadership, starting at the family level. It requires bottom up responsibility, opportunity, accountability and reward for effort. That is where Wunan has been heading for many years now and it is gratifying seeing other, like-minded Aboriginal organisations committed to the same message, and the Commonwealth supporting a reform agenda that will have far reaching consequences; to Close the Gap of Indigenous social and economic disadvantage.

With growing layers of support for a reform agenda from community, governments and the private sector, the only missing element now is urgency. We cannot still be debating this in ten years time, while the dysfunction and tragedy in our communities continues unabated, and current policy settings continue to fail. There is nothing to lose by taking a few risks, by empowering Aboriginal communities to make decisions that impact their people and by holding them accountable for the outcomes.

Wunan sees itself as a catalyst of change; but the real work lies ahead with all parties coming together to pursue outcomes for Aboriginal people by which they may lead fulfilling lives while valuing and retaining their culture. I look forward to working with all our friends, past, present and future on this important journey.

My sincere thanks to my fellow Board Members for their guidance and support, to Wunan staff for their tireless efforts, and to our partners for their cooperation and inspiration. We enter a new year better positioned to make a difference, thanks to you.

Executive Chair

NIIR RNARN



MR IAN TRUST

Chairman and Executive Director Chairman since 2008. **Executive Director since 2004**

- Director, Indigenous Business Australia (IBA)
- Director, Indigenous Land Corporation (ILC)
- · Director, Aarnja Board, West Kimberley
- Board Member, Kimberley College of TAFE
- Board Member, Kimberley Development Commission
- Formerly Founding Chairman, Wunan Foundation (1997-2003)
- Formerly ATSIC Commissioner (Kimberley)

A local Kija man from Wuggubun Community, Ian speaks English and Kriol (of the English Creole Language family).

Ian has a strong and coherent vision of a better future for Aboriginal people in the East Kimberley — a future beyond welfare and government dependency.

Ian has worked tirelessly to progress this vision through such initiatives as the ATSIC Regional Council's "future building" strategy (1996), the East Kimberley Aboriginal Achievement Awards, reforms in the Aboriginal Housing and Infrastructure sector, and as Executive Director of Wunan Foundation.



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MR TOM BIRCH

Director since 2002

- Formerly Wunan Chairman 2002-2007
- Deputy Chairman, Kimberley Land Council (KLC)
- Director, Kimberley Language Resource Centre (KLRC)
- · Director, Kimberley Aboriginal Law and Culture Centre (KALACC)
- Formerly Director, Wunan ATSIC Regional Council

A traditional owner of Balangara Native Title (Wyndham area), Tom speaks English and Kriol (of the English Creole Language family).

Tom sees poor educational and employment outcomes are the key issues impacting Aboriginal people in the East Kimberley. These are underpinned by a lack of parental responsibility for children and a breakdown of family structures. Toms works through the Wunan Board to encourage personal responsibility, educational solutions and reward for effort.

Tom worked for many years in the Kimberley pastoral industry before taking up various community Leadership roles. He focused particularly on restoring Native Title and improving the economic future of Kimberley Aboriginal people.



MR JIM LEWIS

Director since 2009

- Managing Director, Crosscountry Contractors (a key employer of the Wyndham area)
- Formerly Executive Officer of Karntewarranginy Kurrumuluny Trust
- Formerly FaHCSIA Place Manager for Wyndham and Kalumburu
- · Formerly Deputy Shire President for the Shire of Wyndham East Kimberley
- Formerly Shire Councillor for the Shire of Wyndham East Kimberley

A Named Applicant on the Kitia Native Title Claim. Jim has grown up in the Wyndham area and has strong family and professional connections throughout the region.

Jim holds a BA in Applied Science - Management and a Graduate Diploma in Community Development. An emerging Leader, Jim is highly engaged in changing the landscape of Indigenous affairs in the East Kimberley. He played a key role in working with government in developing the East Kimberley Development Package which forms part of the Ord Expansion. This package is intrinsically linked to improving the social and economic participation of Aboriginal people.

Jim's business is a key contributor to training and employment outcomes in the Wyndham area.

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MR ROSS LOVE

Independent Director since 2012

Ross joined the Board of Wunan in February 2012. Ross is the Managing Partner of The Boston Consulting Group (BCG) in Australia and New Zealand, and a member of the firms Asia Pacific Management Team. He has nineteen years' experience consulting to senior executives and boards in both the private and public sectors.

Ross is also a member of the Business Council. of Australia's Indigenous Engagement and Global Engagement Taskforces, a Director of Jawun - Indigenous Corporate Partnerships, and a member of the International Education Advisory Council, which advises the Australian Government on developing long-term strategy for the international education sector. Ross is passionate about supporting Aboriginal Leaders, their organisations and communities in finding solutions to Indigenous disadvantage.

Ross grew up in Perth and has a BA with First Class Honours in Politics from the University of Western Australia, a Masters of Public Administration from Harvard University and has completed further business studies at the London Business School He was Chief of Staff to the Premier of Western Australia (1990-93).



MS OLIVE KNIGHT

Director since 2012

Olive Knight is a Walmatjarri elder from the community of Wangkatjungka, near Fitzroy Crossing.

Olive brings to the Wunan Board a wealth of experience, from a lifetime of learning and being fully immersed in her community, working with her people. She has been a strong advocate for aboriginal people, and a spokesperson on their behalf.

Olive is a very well respected role model throughout the Kimberleys, and is known in various circles as a multi linguist, cultural advisor, humanitarian, musician and visionary. She has worked extensively in the areas of health and education. She has been tireless in her pursuit of a better quality of life for others.

Olive recently had the unique experience of singing alongside Hugh Jackman on Broadway in New York, following the release of her first album, 'Gospel Blues at the Edge of the Desert'.



MS TRISH CLANCY

Independent Director since 2012

Trish joined the Board of Wunan in February 2012. She is a Principal with the Boston Consulting Group in Sydney specialising in major transformation. She brings to the Board a wealth of experience working with organisational leaders and community groups across the world including currently supporting Australian leaders undergoing major transformation in public and private sector organisations.

Previously she worked in in international development and has worked with the UK government. World Bank and European Commission to assist governments overcome disadvantage in developing countries.

Trish spent six months working with Wunan in Halls Creek and Kununurra in 2011 supporting the development of Living Change. She is an avid advocate for Wunan's work and spends several weeks a year in the East Kimberley. Trish has a BA in Maths and Economics and a Masters in International Development.





MS ROSEMARY YALOOT

Director since 2013

Rosemary Yaloot Rose is a Djaru woman - born and bred in Halls Creek, and still calls the community of Mardiwah Loop home. She's an active member of the Halls Creek Community through her various roles, voluntary and work related. Rosemary is Chairperson for Thalngarr Nginny Aboriginal Corporation (Mardiwah Loop), a support counsellor for Yura Yungi Aboriginal Medical Service and member of the Halls Creek Healing Taskforce. Rosemary is passionate about improving the lives of Aboriginal people in the East Kimberley.



MR JAMIE ELLIOT

Director since 2014

Jamie Elliott has a career spanning a wide variety of challenges in the Aboriginal health, housing, education, sporting and community liaison areas. He is experienced in taking a hands on role, as well as viewing things from a big picture perspective and has gained a broad spectrum of knowledge and professional experience, especially in relation to Aboriginal communities in Western Australia.

As his standing and experience within his community is outstanding, Jamie now seeks to further his involvement that enables him to combine his business acumen with his desire to contribute to his community. He sees this position as an ideal way to work with a group of like minded individuals to achieve something special. He is passionate about providing meaningful expert advice and leadership on behalf of his people.

Jamie and his wife Tracey were the founding house parents of the Dural Education Excellence Program.



MS SELINA SWAN
Director since 2010

Ceased December 2013



MS NATASHA SHORT Director since 2011

Ceased September 2013



MS MICHELLE MARTIN
Director since 2012

Ceased September 2013





Angus Jaffray Partner & Managing Director, Perth Boston Consulting Group (BCG)



Colin & Rhonda Galbraith AM Special Advisor Gresham Partners Limited



Alan Tudge MP Federal Member For Aston



Craig Laslett
Managing Director
Leighton Contractors



Ann Sherry AO
Chief Executive
Officer
Carnival Australia



Karyn Baylis CEO Jawun - Indigenous Corporate Partnerships



Bob Every Chairman Wesfarmers



Gary Smith Chairman of Partners, WA KPMG



Christine Parker Group Executive Human Resources & Corporate Affairs Westpac



Mick Gooda Aboriginal & Torres Strait Islander Social Justice Commissioner Australian Human Rights Commission



Paula Benson GM Corporate Responsibility NAB



Miguel Carrasco Partner & Managing Director Boston Consulting Group (BCG)



Andy Cornish CEO Direct Insurance IAG



A.F. (Tony) Shepard President **Business Council of** Australia



Peter Rowe Consultant Herbert Smith Freehills



Nigel Ray Executive Director Fiscal Australian Treasury



Brian Hatzer Chief Executive, Australian **Financial Services** Westpac



Diane Smith-Gander **Non-Executive** Director **Procurement** Services Wesfarmers



Richard Goyder Managing Director Wesfarmers



Michael (Mike) Dillon CEO Indigenous Land Corporation



Fiona Jose **Chief Executive** Officer Cape York Institute



Ross Love Managing Partner for Australia and **New Zealand** Boston Consulting Group (BCG)



Petie Walker General Manager -**Strategy & Strategic Businesses** Leighton Contractors



Simon Le Gear **General Manager Procurement** Services Coles



Stefan Mohr **Senior Partner** & Managing Director Boston Consulting Group (BCG)



Annette Baine Head of Pro-Bono & Community Herbert Smith Freehills



OUR EXECUTIVE TEAM



Nick Thomas Chief Executive Officer



Tammy Sovenyhazi Manager, Living Change



Shan Shanmuganathan Chief Financial Officer



Wendy Kelly Manager, Programs & Partnerships



Michele Pucci Manager, Programs & Partnerships



Brenda Garston Regional Coordinator, Empowered Commmunities



Natasha Short Manager, Programs & Partnerships



Michele Brett Manager, Transitional Housing

OUR PURPOSE

Wunan is about unlocking the potential of Aboriginal people in the East Kimberley to develop a better life for self and family.

Wunan facilitates long-term and sustainable change by focussing on its five strategic priorities:-



Education



Employment



Accomodation & Housing



Living Change



Foundations

OUR OBJECTIVE

To shift the balance of dependence on welfare from 80 to 20% by 2025 based on a clear guiding philosophy.

OUR GUIDING PHILOSOPHY

Aboriginal success grows from investing people's ability, real opportunity and reward for effort.



WUNAN'S STRATEGY FOR CHANGE IN THE EAST KIMBERLEY



ABORIGINAL PEOPLE WITHOUT OPPORTUNITY OR AMBITION

WELFARE DEPENDENCY

Only 18% engaged in real employment

LOW EDUCATIONAL OUTCOMES

Only 26% of kids regularly attend school

OVERCROWDED LIVING CONDITIONS

POOR HEALTH OUTCOMES

Alcohol & drug abuse Domestic violence & suicide Low life expectancy

SOCIAL DYSFUNCTION

High rates of incarceration



WUNAN. A ROBUST ORGANISATION WITH REAL CAPACITY

FINANCIAL INDEPENDENCE

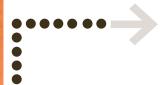
Continue growth of commercial investments to provide sustainable income

ORGANISATIONAL STRENGTH

Invest in people, systems & infrastructure to drive innovation, extend reach and deliver results.

RELATIONSHIPS

Build enduring strategic relationships with key philanthropic and government partners, NGO's, business & community



INNOVATIVE, PRAGMATIC STRATEGIES AND REFORMS

CORE STRATEGIES FOR SUCCESS

Continue growth of Education, Housing & Employment programs that together provide real opportunity

CHANGE ATTITUDES AND VALUES

Build attitudes and values that support success through community education, experiences, role models and leadership

DRIVE REFORM

Advocate and lead reform initiatives that provide incentive and shift the balance from welfare to independence

TO PROVIDE PATHWAYS TO INDEPENDENCE AND AN ENVIRONMENT THAT SUPPORTS SUCCESS







EDUCATION

NINGKUWUM NGAMAYUWU HALLS CREEK CHILDREN AND FAMILY CENTRE



WITH EDUCATION HIGH ON THE NATIONAL
AGENDA, WUNAN IS EXCITED TO BE IN THE EARLY
CHILDHOOD EDUCATIONAL SPACE AND OFFERING A
GREAT START TO THE FAMILIES OF HALLS CREEK.

The Halls Creek CFC is a vibrant place of multiple partnerships which deliver a great service to our community with a focus on increasing parent capacity.

This means that parents can attend the centre and find a huge range of activities being offered on any given day which assist the parent to make informed choices about the well being of their child.

The centre has been fortunate to recruit Maria Lovison into the managers role and she has demonstrated a wonderful ability to bring the community together for some fantastic discussions about what they want out of the CFC, and then delivering those activities.

Little Nuggets Early Learning Centre operates from the Halls Creek CFC in partnership with Wunan, providing day care and after school care to the Halls Creek Community.

Case Study

Tara is a local parent who has been coming to Lilwun's with her 2 boys since the beginning of the year. Tara comes because her kids always have fun and enjoy themselves at the playgroup with its big range of toys, shaded sand pit and other children to play with. As a mother Tara feels she herself gets a lot out of coming to the centre. The opportunity to share time with other mothers, the expertise and information from visiting health professionals, counsellors, financial management advisors and language and cultural activities are what she enjoys the most.

Lilwun's Playgroup visits both the local primary schools. She believes that her boys learn about what is going to be expected of them when they start school and will be confident to go. She too feels more confident about the transition from home to school having met educators, visited classrooms and "knowing where her kids will be" The transport service provided by Wunan is essential to Tara being able to attend the centre. With two children this extra assistance is something that helps her get to the playgroup most days of the week.

always something going on. School library visits, bush trips and Community Meetings where I can have my kids but still have my say and hear about what is going on in Halls Creek".







SCHOOL BUSINESS COMMUNITY PARTNERSHIP BROKERS PROGRAM

YOUTH ATTAINMENT AND TRANSITION PROGRAM CENTRED ON BUILDING ON PARTNERSHIPS TO INCREASE THE NUMBER OF YOUNG PEOPLE ATTAINING YEAR 12 AND TRANSITIONING INTO WORK OR FURTHER TRAINING.



17 successful partnerships have been developed across the Kimberley. Highlights include:

- Mowanjum Early Years program in the West Kimberley was developed primarily to engage parents, particularly young teenage parents in the education of their children however the added focus was to encourage young mums to reengage in training and employment themselves. This has had some success in several young women completing a Montessori based childcare accreditation while assisting in the playgroup.
- Kimberley Health Industry forum and focus group was developed to create a 'Health HUB' where all stakeholders in the Kimberley Health industry collaborate and focus on improving the areas of ;creating work experience and health career exposure for young people, staff attraction and retention, increasing local training opportunities, mentoring and support for health workers.
- A partnership with East Kimberley Job Pathways (EKJP), local childcare providers and the Kimberley Training Institute addressed local issues associated with early school leavers, unemployment and the shortage of qualified staff within the childcare industry. 10 young women successfully engaged in the program completing and Introductory Certificate in Childcare.



HIPPY

IN 2013. WUNAN WAS AWARDED A CONTRACT TO DELIVER HIPPY IN KUNUNURRA AND WYNDHAM.





to the suite of programs delivered by Wunan excitement we have also felt disappointment with the ceasing of the Werlemen program in Kununurra after three years of operation due program targeted Aboriginal girls aged 13-17 outcomes were achieved through the delivery strong focus on numeracy and literary, lifeskills, health and well being and worked to build the confidence of students.



PARENT AND COMMUNITY ENGAGEMENT (PaCE)

WUNAN BELIEVES THAT INCREASING PARENT INVOLVEMENT IN CHILD'S EDUCATION WILL RESULT IN IMPROVED SCHOOL ATTENDANCE AND PARTICIPATION.

This belief lead to collaboration with Kununurra District High School (KDHS) to establish a parent room located on school grounds. Thanks to funding from the Department of Education, Employment, and Workplace relations (DEEWR) and Miriuwung Gajerrong, the room is staffed four mornings a week by an Educational Advocate who has two core responsibilities; to assist linking Aboriginal parents into the school and providing advocacy and support to parents around their child's education. Twenty one (21) families engaged in the program and five (5) of these have shown some really positive outcomes including: increased engagement in their child's education and improved school attendance.

The success of the parent room (PaCE) was acknowledged by the Kununurra District High School Principal as playing a vital role in increasing school enrolments in pre primary.

Building on the success of the parent room, Wunan in partnership with East Kimberley Job Pathways (FKJP) and in collaboration with Kununurra District High School have worked together to develop a new initiative based on the key learnings from PaCE. This program involves a structured activity for RJCP participants who are also parents of children attending KDHS. The main objectives of the program are to develop a culture of parent engagement and support in the education environment, provide opportunities for exposure and skill development in an environment that offers employment opportunities and positively impacting school attendance through engagement of parents at school.

REGIONAL CHILDREN SERVICES PLAN

IN EXPANDING OUR CONSULTATION WORK, WUNAN IS VERY EXCITED TO BE PART OF THE STATE WIDE REGIONAL COMMUNITY CHILDCARE DEVELOPMENT PROJECT.

The purpose of the project is to develop strategic, long term approaches to supporting sustainable models of community managed education and child care services in regional Western Australia. In support of this, Wunan has been engaged by the State Government to develop a Regional Children's Services Plan (2013-2015) for the Kimberley.

Our work has shown that the education and care sector is facing increasing challenges such as the impact of distance and isolation, lack of funding and skilled labour, limited availability of training and professional development and increasing operational costs. The introduction of the National Quality Framework (NQF) introduced in 2012 has also brought a range of challenges. Wunan hope that the Plan and the strategies within it will assist the sector to overcome some of these challenges.

EDUCATION POLICY

Wunan has engaged in considerable consultation and discussion with the education sector across the Kimberley in the last four years. In 2015 we aim to distil our findings into a clear policy position to better advocate for strategies and programs that will improve educational outcomes for Aboriginal children.

PROVIDING OPPORTUNITIES TO EXCEL

DURAL EDUCATION EXCELLENCE PROGRAM

"The overarching network shouts out support for the students. They have a whole team backing them and along the way there are rich opportunities to learn and teach about the essence of what makes them proud.

The commitment of everyone in the partnership means our students soar academically, socially and emotionally too. These children have made huge steps. The students already had a voice, but they have learnt how to communicate it. Not just here in front of a class, but back in front of students at Halls Creek.

That's really important. They don't need to become two people, just one strong person who can go between the two places."

Cathy Dearden, Teacher
Pacific Hills Christian College



THE DURAL EDUCATION EXCELLENCE PROGRAM (DEEP) HAS CONTINUED TO SHOW THAT WHEN YOUNG PEOPLE ARE PROVIDED A SUPPORTIVE AND COMMITTED LEARNING ENVIRONMENT THEY DO EXCEPTIONALLY WELL.

Twelve students are currently enrolled in DEEP. In a supportive housing and educational environment students have made enormous gains both socially and academically, and are on their way to success. Funding by partner organisations and philanthropists has been very welcome, while, as measure of our commitment, Wunan continues to financially underpin the program from its own resources.







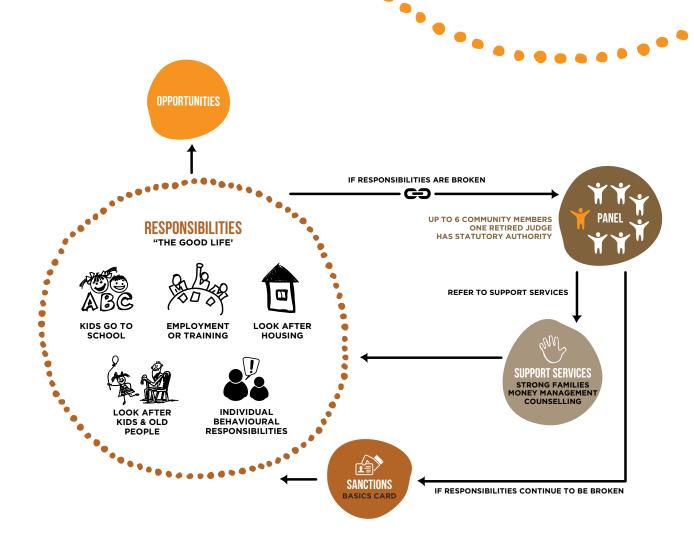
LIVING CHANGE - A POSITIVE FUTURE

SINCE 2011 WUNAN HAS WORKED WITH THE HALLS CREEK COMMUNITY ON THE DESIGN AND **DEVELOPMENT OF LIVING CHANGE.**

Under Living Change four components come together to enable and empower the community members of Halls Creek to bring about social and economic renewal to their community. The four components are community agreed responsibilities (five core social norms); a panel of community leaders working with families who can't meet the five responsibilities; case-managed support services; and recognition and restrictions.

In August 2014 Wunan received the State Government's response to the scoping study submitted in December 2012. Whilst "in principle" support was received for the notion of a responsibilitybased agenda, it did not support a number of the core operational aspects of Living Change, such as the legislative base for the initiative. Wunan continues to work with the State government to develop possible options for implementation. At the grassroots level two Living Change staff members continued to work with the Halls Creek community on unpacking the five agreed social norms and embedding those norms.

The Australian Government continued to provide funding for the on-going development of Living Change until March 2015. Additional funding allows the continuation of Wunan's work with Halls Creek to embed the social norms into the fabric of the community.



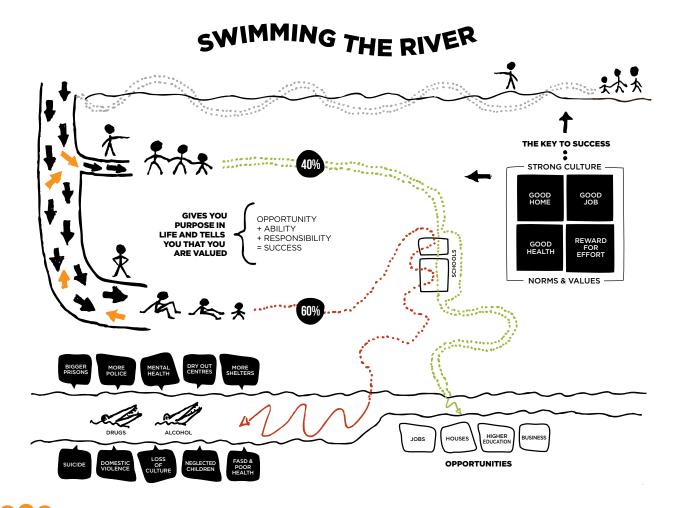
SWIMMING THE RIVER

"Swimming the River" is a metaphor that Wunan's Chairman, lan Trust, uses to explain the key issues facing Aboriginal people in the East Kimberley and proposes the solution, Living Change. What started as a training and strategy development tool, drawn many times on a whiteboard, developed into an animated version that Wunan was very proud to release on 13 October 2013 on YouTube.

This animated version has resonated with business, government and community leaders around the country, many of whom have used it in their workplace or local environment to illustrate the challenges facing Aboriginal people and the way forward. The animation has even been translated into Pitjantjatjara by the Ceduna Aboriginal Corporation for their use.

It has been viewed by in excess of 11,000 people on YouTube and also been shared countless times over the Facebook network far and wide. It can be viewed at: www.youtube.com/watch?v=0P9FRacTji0

Wunan gratefully acknowledges the support of NAB for their sponsorship of the Swimming the River animation.





EMPOWERED COMMUNITIES



EMPOWERED COMMUNITIES IS A REFORM INITIATIVE LED BY INDIGENOUS LEADERS OF 8 REGIONS ACROSS AUSTRALIA WHO HAVE COME TOGETHER TO CHALLENGE THE STATUS QUO OF INDIGENOUS DISADVANTAGE AND DYSFUNCTION WITHIN THEIR COMMUNITIES. THEY HAVE COLLECTIVELY AGREE THAT THE DISPARITY BETWEEN INDIGENOUS AND NON-INDIGENOUS AUSTRALIANS IS NOT ACCEPTABLE.

North East Arnhem Land in the **Northern Territory** East Kimberley region **Cape York Peninsula** of Western Australia in Queensland West Kimberley region of Western Australia **THE 8 REGIONS Central Coast of New South Wales** Inner Sydney NPY lands in the Central Desert region that borders South Australia **Goulburn Murray** region of Victoria

Empowered Communities seeks to redefine the relationship between Indigenous Communities and Governments, empowering Indigenous people to make decisions and take actions that make better lives for themselves and their families. Local, Indigenous led reform will result in more efficient use of Government funds, greater accountability and measurable outcomes. The 8 regions will learn from each other and from the business and not for profit sectors; sharing good practice and ensuring results are delivered.

Regional governance structures will empower Indigenous leaders to determine community priorities and strategies. It is here that Empowered Communities intersects with Living Change, Wunan's "ground level" reform strategy; providing the structural framework and local support to ensure success.

Empowered Communities received bi-partisan support after its launch in 2013, and funding from the Commonwealth Government to continue the design work, with the intent of a full proposal being delivered in October 2014.



THE GUIDING PRINCIPLES OF EMPOWERED COMMUNITIES ARE:

- Indigenous led responsibility is at the heart of our principles on Indigenous reform. It is non-negotiable and assumed in all the principles listed below.
- Innovation in program design is critical and will always be encouraged. While mistakes are acceptable, we will apply what we learn each time to continually improve.
- Community and Government programs must support Indigenous led responsibility.
- Funding for programs must be based on outcomes, with communities given the flexibility to innovate and do things better and incentives used to change behaviours.
- Participation in our reform is on an opt-in basis for those eager to shape their own destinies.
- Program outcomes must always be measured in the same ways every time so we can improve how they are designed and put in place to be more efficient and effective.
- All program design must be sitespecific to allow for our different laws, cultures, governance and ways of making things happen.

Case Study

The 8 regions of Empowered Communities have shared detailed case studies of all their successful programs; those that have resulted in positive, measurable outcomes. Regions are able to see the penefits of such programs and assess their appropriateness to addressing local issues, without having to reinvent the wheel. Of note has been Wunan's Transitional Housing program, which has received much attention by other regions to address local responsibility based housing requirements.





EMPLOYMENT



THE OCHRE PROJECT

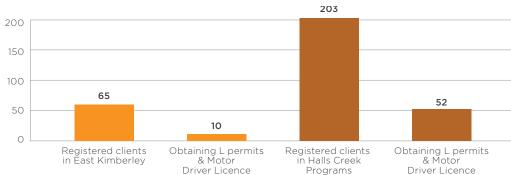
The OChRE project has partnered successfully with the local schools across the Kimberley supporting their work experience programs through workshops and workplace mentoring. This project has also seen the number of Duke of Edinburgh Award participants increase to 14 young people achieving a variety of personal goals including sporting activities, engaging in community and learning new skills.





DRIVER LICENCE FACILITATION PROGRAM

Thanks to funding from the Department of Transport and the Attorney General Office, The Driver Training Programs being delivered in the Shire of Wyndham East Kimberley and the Shire of Halls Creek continue to go from strength to strength. Despite the success of current programs we are unable to cater to the demand which we estimate to be an additional 400 Aboriginal people. We will therefore be seeking to expand these activities in 2015. Obtaining a drivers licence is essential to employment opportunities; Wunan licencing programs assist people to overcome bureaucratic hurdles in addition to driver education.





WORKFORCE DEVELOPMENT CENTRE

THE WORKFORCE DEVELOPMENT CENTRE PROVIDES **QUALIFIED CAREER ADVICE AND INFORMED TRAINING** OPTIONS TO ALL PEOPLE OF ALL AGES. THIS ADVICE IS USUALLY FACE TO FACE AND INCLUDES ASSISTING WITH RESUMES, ADDRESSING SELECTION CRITERIA AND RESEARCHING CAREER PATHWAYS.

Career advisors assist people looking for a change of career and identify the new skills and qualifications to help them do this. Support is also available through online resources and web based tools provided by the centre. A large component of WDC is the facilitation of workshops in schools with a focus on building young people's employability skills and understanding of work ethics and employer expectations. This has been a very successful year achieving positive outcomes for job seekers, guiding young people and supporting their transition from school. Across the Kimberlev. 908 people have been assisted in completing job applications or supported in looking for career direction along with the delivery of 77 employability and school based workshops.

Case Study I

Wunan Partnership Broker program and Broome Workforce Development Centre facilitated Youth & Business "Building the bridge to Employment" Workshops in Kununurra & Broome. 50 students and 15 business people attended. This was an opportunity for both young people and business people to discuss, share ideas and develop an understanding of the challenges both parties experience in the workplace. Topics included building resilience, self-confidence and communication skills. Young people learnt the personal skills required for gaining successful employment and business people walked away with a clearer picture of what they





Case Study II

Workforce Development team in Kununurra delivered weekly employability workshops to a group of 9 Aboriginal women participating in a 16 week employment& education program. The workshops incorporated information on career development and guidance, interview skills, online job searching and local training and employment opportunities and many others.

Case Study III

Cherie Bush was passionate about accounting and eager to gain employment within the accounting sector. She decided her first step towards her goal was to update and refresh her resume at the Workforce Development Centre. It was during this process that Cherie's great attitude, experience and skills where identified and within two weeks she commenced her role as a Trainee Accounts Coordinator with Wunan.



ACCOMMODATION & HOUSING



WUNAN HOUSE CEASED PROVIDING SUBSIDISED ACCOMMODATION DURING THE 2014 FINANCIAL YEAR. DUE TO THE EXPIRATION OF THE SUPPORT AGREEMENTS

This is a regretful outcome as there remains a need for low costs accommodation to support Aboriginal workers and trainees. However we acknowledge that the model provided by Wunan House was not ideal, accommodating too few and not providing the necessary economies of scale.

To this end the Board decided to return Wunan House to it's original purpose as a B&B, to operate on a commercial basis to develop additional income for the Foundation. After extensive renovations Wunan House was reopened as a stylish and comfortable accommodation option in the centre of Kununurra. Rooms are from as little as \$90 per night. We believe this will benefit the not-for-profit sector as well as other business travellers and tourists. Wunan will continue to pursue other options to support Aboriginal people moving forward through training and employment.

www.wunanhouse.com









WUNAN TRANSITIONAL HOUSING

IN DECEMBER 2013. THE WA DEPARTMENT OF HOUSING RECEIVED THE STATE'S TOP PUBLIC SECTOR MANAGEMENT PRIZE IN THE IMPROVING ABORIGINAL OUTCOMES CATEGORY AT THE YEAR'S PREMIER'S AWARDS.

The prestigious win was for the East Kimberley Development Package (EKDP) Transitional Housing Program. Director General, Grahame Searle said the Program was a great success due to the Department's effective partnerships with the private sector. "The Wunan Foundation was instrumental in developing this program in partnership with the Department and in running the support services," he said.

partnership between Wunan, Community Housing Limited and the WA Department of Housing. With 40 houses scattered throughout the community, the program provides a pathway to home ownership for Aboriginal people. Wunan provides supports that promote sustainable employment of adults and 85%+ school attendance of children; while financial mentoring encourages financial stability and forward planning. With the knowledge and opportunity, Aboriginal people in Transitional Housing are empowered to make decisions for the future of themselves and their families.

The word on Transitional Housing has spread! 60 houses are now planned for the West Kimberley, 15 for Halls Creek, and interest has been shown by parties in the Pilbara and further afield. Quality housing opportunities that are aligned to established responsibilities and with home ownership as the long term objective clearly makes sense; particularly for Aboriginal people with only 10% currently owning property in the East Kimberley.

At the end of the 2014 year Indigenous Manager Deborah Cain took over the role from Michele Brett, to lead the next phase of the Transitional Housing program.

Case Study: Codi Watkins

Codi Watkins entered Transitional Housing in 2013. Since then she has been doing well in her job at Kununurra Hospital, and her children's school attendance has improved to well above 85%. With support from Wunan staff and careful management of her finances, Codi is paying off old debts and keeping current with her tenant obligations. Codi is now gaining in confidence; that she can make choices that benefit her family, and achieve her goal of financial independence.



BURRALUBA YURA NGURRA WORKERS HOSTEL



EMPOWERING ABORIGINAL PEOPLE, PROVIDING A SAFE PLACE TO LIVE.

Burraluba opened in 2011, to provide a safe, affordable and comfortable environment for those seeking to establish sustainable employment. It is conceived as the first step on the housing ladder away from social housing, toward longer term solutions in the private sector. With 12 single and 4 family units, residents are assisted toward their individual goals with the help of our Support Worker who coordinates a range of services around the tenant.

Josephine Hart is the full time care taker of Burraluba, and has come with a great deal of experience having previously managed Wunan House in Kununurra. Josie aligns strongly with Wunans Philosophy encourages tenants to strive for excellence in all areas. Burraluba works in close partnership with Department of Housing to achieve the best outcomes possible.





EAST KIMBERLEY ABORIGINAL ACHIEVEMENT AWARDS (EKAAA) 2013



NOMINEES, SPONSORS AND SPECIAL GUESTS ATTENDED THE EAST KIMBERLEY ABORIGINAL ACHIEVEMENT AWARDS HELD UNDER THE STARS IN KUNUNURRA ON THE 19TH SEPTEMBER 2013 TO CELEBRATE THE ACHIEVEMENTS OF LOCAL ABORIGINAL PEOPLE.

Over 280 people gathered to celebrate the achievements of local aboriginal people from across the region and gain inspiration from the guest speakers and performers on the night.

Speaking of the EKAAAs, Wunan Chairman, Ian Trust, said, "Wunan is very proud to continue its ongoing association with awards. This event highlights the wonderful efforts of individuals and groups in the East Kimberley. So often all people see and hear are negative elements of what is happening in our region.

This event showcases the success of local Aboriginal people and provides inspiration for our young people that they can aim high and achieve their dreams."

The Kununurra Country Club provided the outdoor garden setting for a magical evening under the stars. The guests were welcomed by the Mirima Dawang Woorlab-Gerring dancers with a special traditional dance. The keynote speaker was former local, Kia Dowell, who inspired the crowd with her story and encouraged people to focus on realising their dreams.

The EKAAAs are proudly sponsored by a significant number of businesses and organisations from across the East Kimberley and the state of WA, including Commonwealth, State and Local Governments. Sponsors played a vital part in the event, not only in providing the funds to ensure its success, but also as award presenters.



"Since winning Junior person of the year at the East Kimberley Aboriginal achievement award 2103, I have completed year 12 at Kununurra District high school and also completed a certificate II in business school-based traineeship. I am currently working full-time at Kimberley Group Training and completing a certificate III in Business traineeship. I have nearly finished this certificate III qualification and look forward to starting a certificate IV in Business traineeship.

Winning Junior person of the year at the EKAAA last year has helped me realise that you're never too young to achieve big things." Brenda Fletcher







ESTABLISHED IN 2001, JAWUN IS A NOT FOR PROFIT ORGANISATION THAT LEVERAGES THE CAPABILITIES OF CORPORATE AND PHILANTHROPIC AUSTRALIA TO SUPPORT INNOVATIVE PROGRAMS OF CHANGE IN INDIGENOUS COMMUNITIES.

Partnering with some of Australia's leading business organisations as well as federal and state governments, Jawun aims to increase the capacity and independence of Aboriginal organisations who are working towards social and economic reform within their communities.

During the 2014 financial year, Jawun assisted in the placement of 44 standard secondees (six week placements) and three long-term secondees in the East Kimberley region from nine corporate partners including NAB, Wesfarmers, Herbert Smith Freehills, the Australian Public Service, Leighton, KPMG, Woodside, RAC and the Western Australian Government. The in-kind value of this support is estimated at \$2.4m.

Examples of the types of projects undertaken include: development of a governance structure for the newly formed Halls Creek Sporting Association; business development plan for Mirima Dawang Woorlabgerring Language and Culture Centre; listener and business needs surveys with Waringarri Media Aboriginal Corporation; and a business plan for a skills centre concept for Kimberley Group Training.

In each region Jawun operates, a highlight of the year is the annual Executive Visit. In the East Kimberley this is done in Partnership with Wunan, as senior executives are provided the opportunity to see the secondment program in action and experience the challenges the Jawun regions face. As co-host of these visits, Wunan is able to communicate its vision, and demonstrate its capabilities and achievements in the East Kimberley. This leads to a greater understanding and commitment from participating executives, often leading to on-going support of Wunan as they become Friends of Wunan.

Jawun is also supporting the Empowered Communities initiative through long term secondees who help enable the leaders and provide the extra resourcing required to drive this initiative. In addition Jawun facilitates strategic corporate backing from some of Australia's most senior executives towards Indigenous-led reform.





INNOVATION

KIMBERLEY BUSINESS SUPPORT



KIMBERLEY BUSINESS SUPPORT (KBS) COMMENCED OPERATIONS IN 2012 AND HAS GROWN QUICKLY AND SUCCESSFULLY. IT WAS FOUNDED ON THE IDEA THAT MANY LOCAL ABORIGINAL ORGANISATIONS LACK THE CAPACITY AND RESOURCES TO EFFECTIVELY MANAGE THEIR ACCOUNTING AND ADMINISTRATIVE REQUIREMENTS.

By outsourcing these sometimes complex issues to KBS, organisations can concentrate on what they are good at, and funded to deliver; valuable services to the community. KBS services are cost effective; but more than that, they are delivered in the local context. We understand the local environment, the challenges and demands of not-for-profit organisations and the unique circumstances in which they operate.

Key to KBS services is regular face-to-face contact with all clients; we attend management and Board meetings as required and at no additional cost, actively participate in the operations of the organisation and train its staff. In doing so we add capacity to organisations and enhance their sustainability.

KBS is underpinned by a great team of qualified finance & accounting staff who go the extra mile for their customers - because we are all in the same business of delivering services which improve the lives of the Aboriginal community of the East Kimberley. To date KBS services 8 significant Aboriginal organisations with collective revenues of over \$20 million and in excess of 200 staff.

www.wunan.org.au/kbs



KUNUNURRA MEDICAL

WUNAN ACQUIRED KUNUNURRA MEDICAL. A PRIVATE MEDICAL PRACTICE DURING THE 2014 FINANCIAL YEAR. THE PRACTICE WAS SUBSEQUENTLY RELOCATED INTO A NEW PROFESSIONAL SUITE AT THE KUNUNURRA HOSPITAL.

As the only private practice in town Kununurra Medical caters to the whole community with a broad range of general practice services, and relieves the Hospital of non-emergency patients. Not only will this ensure the commercial viability of the practice, but afford the opportunity of extended services to the community; such as extended opening hours and

community well being and have thus far confined ourselves to the education, employment and housing spaces. Health has been a missing link in this debate and the acquisition of Kununurra Medical sees us adding this forth and vital dimension to our strategy of connected support services. It will take some while before we can direct a clearer focus to the Aboriginal community however the building blocks are in place and we look forward to the growth of the practice and the further engagement of Kununurra Medical in the field of public health.

www.kununurramedical.com

SOCIAL COMPASS - SOCIAL RESEARCH AND EVALUATION





SINCE ACQUIRED BY WUNAN IN OCTOBER 2013, SOCIAL COMPASS HAS CONTINUED TO BUILD ON ITS IMPRESSIVE PORTFOLIO OF CLIENTS AND PROJECTS.

Social Compass is a social research and evaluation company and while it works across government, business and the community sector to undertake a diverse range of research and program evaluations. the majority of its work is with Aboriginal Australia. Once again, 2014 saw us working on a diversity of projects ranging from an evaluation of the Dianella Social Inclusion Project with the Vietnamese Women's Association, developing an Integrated Services Model for disengaged youth in the Greater Bendigo Region and developing an Evaluation and Learning Framework for the City of Sydney's Grants and Sponsorship Program.

At Social Compass we are committed to journeying with our clients to implement sustainable and inclusive programs for Aboriginal Australians. To that end. we were delighted to be invited back by the City of Whittlesea to implement the recommendations that came out of their Reconciliation Action Plan (that was developed by Social Compass). This year also marked our eighth year working with Transfield Services and saw us being a part of some exciting developments when we evaluated the impact of Transfield Services Aboriginal Employment Program on communities as well as worked with key staff to complete the Company's third Reconciliation Action Plan. Our work in developing Reconciliation Action Plans is expanding and we have been commissioned to develop the City of Cardinia's RAP as well as implementing two key targets in Swinburne University's RAP implementation of the Indigenous Employment Strategy and the Cultural Awareness Training Program.

We continue to strive for best practice in research and evaluation. As part of this, we are committed to building the research capacity of the Aboriginal communities we work with. This year, we supported the evaluation of the Commonwealth Government's Remote Service Delivery by conducting Community Research Studies in Halls Creek and Fitzroy Crossing.



During this project we trained five Aboriginal community members in survey administration. In September, one of these community researchers, Michelle Martin (also a former Wunan Board member and colleague) will be presenting her research experience at the Australian Evaluation Society Conference.

On a professional note, Social Compass was also recognised when Dr Jehan Loza was named Victorian 2013 Finalist for the Telstra Business Women's Awards

We are very excited about 2015. With various initiatives in the pipeline we know it's going to be another big year for Social Compass.

www.socialcompass.com





EAST KIMBERLEY JOB PATHWAYS



EAST KIMBERLEY JOB PATHWAYS (EKJP) IS A JOINT VENTURE BETWEEN WUNAN AND EAST KIMBERLEY CDEP. EKJP IMPLEMENTS THE REMOTE JOBS AND COMMUNITIES PROGRAM (RJCP) FOR BOTH THE EAST KIMBERLEY AND HALLS CREEK/TJURABALAN REGIONS. THE RJCP PROVIDES JOBS, PARTICIPATION AND COMMUNITY-DEVELOPMENT SERVICE IN 60 REMOTE REGIONS ACROSS AUSTRALIA.

The programme supports people to build their skills and get a job or to participate to their capacity in activities that contribute to the strength and sustainability of communities. It also helps remotearea employers to meet their workforce needs and supports communities in remote Australia to plan and build a better future. Commencing in July 2013, East Kimberley Job Pathways services a caseload of approximately 1700 people across a large geographic area which has its challenges.

CEO Sandra Mitchell, previously Wunan Manager of Employment Strategies, says of the first year of operations, "It was a mad scramble to get the business set up. We had to find offices, recruit staff, get IT and phones installed; then start reaching out to the clients. But we did it; the team came together and did an incredible job, which resulted in us meeting contract expectations and exceeding our financial targets. We have a long way to go to creating the social and employment outcomes expected of the program. But the first year has given us a solid platform to build on and we're confident of ever improving outcomes as we move forward."

The RJCP is central to Wunan's strategy to reduce welfare dependency, and to developing positive social norms and employment opportunity through which people move toward financial independence.





wunan[®]

2014 WAS A LANDMARK YEAR OF CONSIDERABLE CHANGE AND ACHIEVEMENT.

It was a busy year! We expanded our commercial activities, formed a joint venture and further diversified grant funded work. We continued to build on existing strategies and embarked on exciting new initiatives. We reconfigured our investments, increased our support of and cooperation with other organisations and enhanced our internal capacity and capabilities. Each of these has implications for the future and the value we deliver to the Aboriginal community of the East Kimberley.

In strictly financial terms it was a very successful year. A strong surplus was recorded well in excess of budget; our investment portfolio delivered, funded activities were well controlled, businesses started to generate profits and overheads were held tight. Good governance and sound financial management served to further strengthen the organisation, ensuring long term sustainability and flexibility as we continue to explore new ways to bring about lasting change.

Two businesses were acquired in 2014, Kununurra Medical and Social Compass. Both are expected to operate profitably, while providing services closely aligned to Wunan's mission. These are both welcome additions to the Wunan portfolio, with accomplished staff delivering professional services. Kimberley Business support continued to add clients and provide an effective back-office solution to other Aboriginal organisations in the region, while Wunan House was renovated and placed into commercial service as a B&B.

A joint venture was formed with East Kimberley CDEP to deliver the Remote Jobs and Communities Program: a complex program with many difficulties in the startup phase, but one that will deliver on the objective of

increasing Aboriginal engagement and employment over the long haul.

New grant funded programs were added, particularly in the early childhood space, while existing program KPI's were met across the board and are detailed elsewhere in this report. One worth reiterating is the success of Transitional Housing and the attention and awards it has received.

Living Change did not get the traction we were expecting in 2014. It remains the centrepiece of Wunan's strategy for change, and we will continue to pursue it, now with a broader coalition of support from the Aboriginal community. This has been ignited by the involvement in, and dialogue around Empowered Communities, which, while still a work in progress. promises to be a historic leap forward in Aboriginal leadership and accountability.

We continued to diversify our investments over the course of the year with surplus cash being placed with Perpetual in a securities portfolio. We were also one of the founding investors in Indigenous Business Australia's (IBA) Indigenous Real Estate Trust. This was a roll over of our previous investment in Scarborough House, Canberra; but serves to expand the opportunity and diversify the risk of property investment for Aboriginal organisations. The Board also approved an investment position in the Darwin Vibe Adina Hotel.

Wunan's profile has continued to grow, much due to the widely acknowledged leadership of our Chairman, (WA Indigenous Person of the Year), and our reputation for delivering real results. This has provided opportunity throughout the year to meet with a large number of public and private sector leaders, to promote Wunan's strategy for Aboriginal success. Input into the Forrest Review is one such example.

Behind all that we do is the Wunan staff. It is they who a make a difference. Their skills and passion bring real capacity and capability to the organisation, to inform policy, create partnerships, develop programs and do the hard work on the ground - where it matters. Aboriginal employees exceed 50% and we are committed to see this continue to grow.

Nick Thomas, June 2014.

LOOKING FORWARD

Wunan will continue to pursue strategies in the following four areas:

This will be underpinned by:

- Income Generation
- Organisational Capacity
- Sound Governance & Financial

shape our development in the year ahead, while a more restrictive funding environment is expected to impact in and adaptable, but all in pursuit of an unwavering vision of a better life for the Aboriginal people of the East Kimberley. **Wunan Foundation Inc and Controlled Entities**

CONCISE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2014

The concise financial report incorporating the financial statements and other specific disclosures required by Accounting Standard AASB 1039 has been derived from Wunan Foundation and controlled entities' consolidated general purpose financial report for the financial year.

The concise financial report does not, and cannot be expected to provide as full an understanding of the financial performance, financial position, and financing and investing activities of the group as the full consolidated financial report.







COMMITTEE'S REPORT

THE COMMITTEE MEMBERS PRESENT THEIR REPORT TOGETHER WITH THE FINANCIAL REPORT OF WUNAN FOUNDATION (THE "ASSOCIATION") AND THE ASSOCIATION. BEING THE ASSOCIATION AND ITS CONTROLLED ENTITIES. FOR THE YEAR ENDED 30 JUNE 2014 AND AUDITOR'S REPORT THEREON. THIS FINANCIAL REPORT HAS BEEN PREPARED IN ACCORDANCE WITH AUSTRALIAN ACCOUNTING STANDARDS.

COMMITTEE MEMBERS NAMES

The names of the committee members in office at the end of the year are:

Ian Trust Chairman Tom Birch Jamie Elliot (Appointed 27 June 2014) Olive Knight Jim Lewis

Rosemary Yaloot (Appointed 6 December 2013) Ross Love Trish Clancy (proxy for Ross Love)

Michelle Martin (Ceased 12 September 2013) Natasha Short (Ceased 12 September 2013) Selina Swan (Ceased 6 December 2013)

The committee members have been in office since the start of the year to the date of this report unless otherwise stated.

RESULTS

The profit of the Association for the year amounted to \$1.087.657.

SIGNIFICANT CHANGES IN **STATE OF AFFAIRS**

There were no significant changes in the Association's state of affairs that occurred during the financial year, other than those referred to elsewhere in this report.

PRINCIPAL ACTIVITIES

The principal activity of the Association during the year was the use of Education, Employment and Accommodation to strengthen the success and socioeconomic independence of Aboriginal people and families in the East Kimberley region of Western Australia.

Signed on behalf of the members of the committee.

Jim Lewis. Director

Dated this 31st day of October 2014

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2014

	2014	2013
Revenue	7,279,288	7,479,890
Less: expenses		
Depreciation and amortisation	(297,024)	(305,092)
Employee benefits	(3,451,293)	(3,680,764)
Occupancy expense	(24,137)	(40,785)
Finance costs	(3,859)	(8,131)
Other expenses	(3,009,135)	(3,227,997)
	(6,785,448)	(7,262,769)
Share of net profits of associates and joint ventures accounted for using the equity method	593,817	-
Operating surplus / (deficit)	1,087,657	217,121
Gain on disposal of investment property	-	247,888
Impairment of financial assets	-	(46,172)
Total non operating income and expenses		201,716
Surplus / (deficit) for the year	1,087,657	418,837
Other comprehensive income Items that may be reclassified subsequently to profit and loss		
Change in fair value of available for sale financial assets, net of tax	239,091	(304,634)
Total comprehensive income	1,326,748	114,203

STATEMENT OF FINANCIAL POSITION

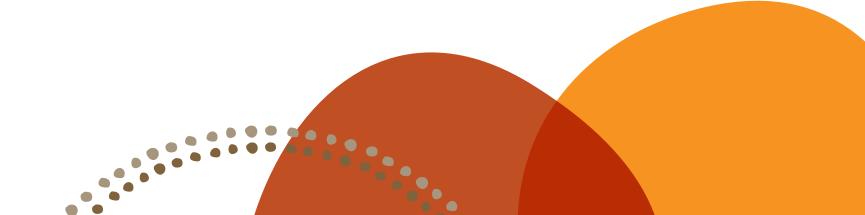
AS AT 30 JUNE 2014

	2014	2013
Current assets		
Cash and cash equivalents	4,973,913	5,195,454
Receivables	470,288	767,659
Total current assets	5,444,201	5,963,113
Non-current assets		
Receivables	-	-
Other financial assets	4,047,847	2,826,400
Investments accounted for using equity method	594,017	-
Intangible assets	275,000	-
Investment properties	2,204,300	2,204,300
Property, plant and equipment	6,368,278	6,336,165
Total non-current assets	13,489,442	11,366,865
Total assets	18,933,643	17,329,978
Current liabilities		
Payables	879,131	479,991
Borrowings	58,357	46,654
Provisions	167,338	153,982
Other liabilities	1,156,981	1,318,140
Total current liabilities	2,261,807	1,998,767
Non-current liabilities		
Borrowings	165,620	131,205
Provisions	47,688	68,226
Total non-current liabilities	213,308	199,431
Total liabilities	2,475,115	2,198,198
Net assets	16,458,528	15,131,780
Members funds		
Reserves	4,835,535	4,596,444
Accumulated surplus / (deficit)	11,622,993	10,535,336
Total members funds	16,458,528	15,131,780

STATEMENT OF CHANGES IN MEMBERS FUNDS

FOR THE YEAR ENDED 30 JUNE 2014

	Reserves	Accumulated surplus/(deficit)	Total members funds
Balance as at 1 July 2012	4,901,078	10,116,499	15,017,577
Surplus/(deficit) for the year	-	418,837	418,837
Change in fair value of available for sale financial assets, net of tax	(304,634)	-	(304,634)
Total comprehensive income for the year	(304,634)	418,837	114,203
Balance as at 30 June 2013	4,596,444	10,535,336	15,131,780
Balance as at 1 July 2013	4,596,444	10,535,336	15,131,780
Surplus/(deficit) for the year	-	1,087,657	1,087,657
Change in fair value of available for sale financial assets, net of tax	239,091	-	239,091
Total comprehensive income for the year	239,091	1,087,657	1,326,748
Balance as at 30 June 2014	4,835,535	11,622,993	16,458,528



STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2014

	2014	2013
Cash flow from operating activities		
Receipts for services rendered	1,828,024	1,508,246
Grants and donations	4,244,196	4,622,196
Investment income	197,779	153,401
Rental income	942,385	1,268,104
Payments to suppliers and employees	(6,073,748)	(7,031,955)
Net cash provided by operating activities	1,138,636	519,992
Cash flow from investing activities		
Proceeds from sale of investment property	8,059	3,000,000
Payment for property, plant and equipment	(341,293)	(91,729)
Payment for investments	(1,275,000)	-
Payment for other non current assets	-	400,000
Net cash provided by / (used in) investing activities	(1,608,234)	3,308,271
Cash flow from financing activities		
Proceeds from borrowings	61,170	-
Repayment of borrowings	-	(536,856)
Interest received	190,746	132,655
Interest paid	(3,859)	(8,131)
Loans from controlled entities		-
Net cash provided by / (used in) financing activities	248,057	(412,332)
Reconciliation of cash		
Cash at beginning of the financial year	5,195,454	1,779,523
Net increase / (decrease) in cash held	(221,541)	3,415,931
Cash at end of financial year	4,973,913	5,195,454







Wunan in Kununurra | Cnr Coolibah and Messmate Way | PO Box 1338, Kununurra WA 6743 T (08) 9168 3881 | F (08) 9168 3885 | admin@wunan.org.au | www.wunan.org.au | ABN 61 557 218 799

In order for Wunan to continue to achieve its outcomes it relies on a number of funding sources, including government, or own investment income, philanthropic and individual donations. Your support to make a real difference to the indigenous people living in the East Kimberley is greatly appreciated, and can be made in the following ways: Credit card donations can be made through our website: www.wunan.org.au. Alternatively, cheques and money orders can be forwarded to the address above. **ALL DONATIONS ARE TAX DEDUCTIBLE**